## **Silabus**

Kurikulum 2023

Program Magister Sistem Informasi

Departemen Sistem Informasi

Fakultas Teknologi Elektro dan Informatika Cerdas

Institut Teknologi Sepuluh Nopember

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#### Profil Lulusan

Profil Lulusan dari Program Studi Magister Sistem Informasi adalah Manajer Sistem Informasi.

#### Capaian Pembelajaran Lulusan

Setelah menyelesaikan Program Studi Magister Sistem Informasi , lulusan diharapkan memiliki capaain pembelajaran sebagai berikut:

- Mampu menunjukkan sikap dan karakter yang mencerminan: ketakwaan kepada
   Tuhan YME, berbudi pekerti luhur, peka dan peduli terhadap masalah social dan
   lingkungan, menghargai perbedaan budaya dan kemajemukan, menjunjung tinggi
   penegakan hukum, mendahulukan kepentingan bangsa dan masyarakat luas, melalui
   inovasi, kreatifitas, dan potensi lain yang dimiliki.
- Mampu mengembangkan dan memecahkan permasalahan ipteks dalam bidang keilmuannya melalui riset dengan pendekatan inter atau multidisiplin hingga menghasilkan karya inovatif dan teruji, serta mendapat pengakuan nasional dan internasional.
- Mampu mengelola pembelajaran diri sendiri, dan mengembangkan diri sebagai pribadi pembelajar sepanjang hayat untuk bersaing di tingkat nasional, maupun internasional, dalam rangka berkontribusi nyata untuk menyelesaikan masalah dengan memperhatikan prinsip keberlanjutan.
- 4. Mampu berperan sebagai manager proyek SI yang memiliki kemampuan untuk mengelola proyek SI
- Mampu mendesain infrastruktur TI; mengelola data, informasi dan konten; mengelola IS dan operasi; mengembangkan dan menerapkan sistem informasi; inovasi dan perubahan organisasi
- 6. Mempunyai pengetahuan Proses Bisnis dan organisasi, Optimasi dan heuristic, penggalian data, semantic web, Agile software dev, manajemen TI, manajemen resiko, tatakelola keamanan informasi, best practice TI, serta teknologi TI baru seperti IoT sehingga dapat menghasilkan karya ilmiah atau inovasi unggul bidang TI yang kompetitif di pasar nasional/global

### Struktur Mata Kuliah

Struktur Mata Kuliah Program Magister adalah Sebagai berikut:

Beban sks Progam Magister Sistem Informasi adalah **36** sks, yang direncanakan dapat ditempuh dalam 4 semester, sebagai berikut:

#### Semester I

No	Kode MK	Nama Mata Kuliah	sks
1	ES235101	Infrastruktur Teknologi Informasi	3
2	ES235102	Pengembangan dan Penerapan Sistem	3
3	ES235103	Manajemen dan Operasional Sistem Informasi	3
4	ES235104	Manajemen Data, Informasi dan Konten	3
Jumlah Sks		12	

#### Semester II

No	Kode MK	Nama Mata Kuliah	sks
1	ES235201	Metodologi Penelitian	2
2	ES235202	Inovasi dan Perubahan Organisasi	3
3	ES2359XX	Mata Kuliah Pilihan 1	3
Jumlah Sks		8	

#### Semester III

No	Kode MK	Nama Mata Kuliah	sks
1	ES2359XX	Mata Kuliah Pilihan 2	3
2	ES2359XX	Mata Kuliah Pilihan 3	3
3	ES2359XX	Mata Kuliah Pilihan 4	3
Jumlah Sks			9

#### **Semester IV**

No	Kode MK	Nama Mata Kuliah	sks
1	ES235401	Tesis	7
Juml	ah Sks		7

#### Mata Kuliah Pilihan:

No	Kode MK	Nama Mata Kuliah	sks	
	110000	anajemen Sistem Informasi (MSI)	3K3	
			1	
1	ES235901	Topik dalam E-Government dan Smart City	3	
2	ES235902	Topik dalam Tata Kelola dan Audit Sistem Informasi	3	
3	ES235903	Topik dalam Manajemen Investasi dan Produktivitas SI/TI	3	
4	ES235904	Topik dalam E-Government dan Smart City	3	
Labo	ratorium Re	kayasa Data dan Inteligensi Bisnis (RDIB)		
1	ES235905	Topik dalam Soft Computing	3	
2	ES235906	Topik dalam Pemodelan dan Analitika Prediktif	3	
3	ES235907	Topik dalam Pemodelan Sistem Kognitif	3	
4	ES235908	Topik dalam Pemodelan dan Analitika Preskriptif	3	
Labo	ratorium Sis	tem Enterprise (SE)	•	
1	ES235909	Topik dalam Perilaku Adaptif di Proses Organisasi	3	
2	ES235910 Topik dalam Pemodelan dan Simulasi			
3	ES235911	Topik dalam Sistem Dinamik dan Aplikasinya di Berbagai Bidang	3	
4	ES235922	Topik dalam Manajemen Proses Bisnis	3	
Labo	ratorium Inf	rastruktur Keamanan dan Teknologi Informasi (IKTI)		
1	ES235912	Topik dalam Internet untuk Segala	3	
2	ES235913	Topik dalam Desain Data Center	3	
3	ES235914	Topik dalam Tatakelola Keamanan Informasi	3	
4	ES235915	Topik dalam Arsitektur Enterprise	3	
5	ES235916	Topik dalam Emerging Technologies	3	
6	ES235917	Topik dalam Teknologi Machine Learning	3	
Labo	ratorium Ak	uisisi Data dan Diseminasi Informasi (ADDI)		
1	ES235918	Topik Dalam Teknologi Database	3	
2	ES235919	Topik Dalam Integrasi Data	3	
3	ES235920	Topik Dalam Knowledge Graphs	3	
4	ES235921	Topik dalam Pengolahan Data Multimedia	3	



#### **SYLLABUS**

## Information Technology Infrastructure, 3 Credit



ES235101 - 1st Semester

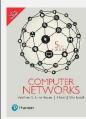
Currently, the business competition is fierce and enticing. Almost every organization is responding by leveraging Information Technology (IT). The IT infrastructure at the master's level is focused on utilizing computer networks to maximize support for the organization's business objectives. This course will equip participants with the ability to plan computer networks that align with the needs of the organization's business. To achieve this, the course content focuses on computer network principles, computer network protocols, computer network technologies, and computer network management. By the end of the course, participants are expected to be capable of drafting computer network plan documents, conducting research in the field of computer networks, and having a foundation for further study in Computer Networking-related topics.

Comme Learning Outcome		Graduate Learning Outcome							
Course Learning Outcome	#01	#02	#03	#04	#05	#06			
Understanding Computer Network Principles	V			V					
Understanding Computer Network Protocols	V			V					
Understanding Computer Network Technologies	V			V					
Implementing Computer Network Management	V			V					
Planning Computer Networks for Organizational Business	V		V		V				

#### **Study Materials**

- Computer Networks.
- · Computer Network Management.

#### Reference







- Andrew S., Tanenbaum and David J. Wetherhall, (2019), Computer networks (5<sup>th</sup> Edition), Pearson Education, India.
- Alexander, Clemm, (2006), Network Management Fundamental (1st Edition), Cisco Press.
- Josh, VanDeraa, (2022), Open Source Network Management, Josh VanDeraa

#### Lecturers



Febriliyan Samopa



#### SYLLABUS

### System Development and Implementation, 3 Credit



ES235102 - 1st Semester

While the software industry has gained significant experience, many still struggle to improve their understanding, documentation, and management of product requirements. Inaccurate user input definition, incomplete software requirement definitions, software requirement changes, and misunderstandings of business needs are the primary reasons why many software projects are less successful. This course aims to provide students with the experience to understand the best practices in defining and documenting software requirements, generating designs from existing requirements, and indirectly implementing and managing systems.

Through this course, students are expected to be able to create software requirement documentation related to real-world software project issues in accordance with best practice guidelines, and to implement it. The course aims to equip students with the techniques to produce software requirement documentation and software design, as well as software release management skills, enabling them to compete and be better prepared to address real-world challenges in the workplace. Additionally, it is expected that students will gain a solid understanding of the latest research in the field of system development and implementation.

Course Learning Outcomes -		Graduate Learning Outcome							
		#02	#03	#04	#05	#06			
Analyzing and documenting the policies and information									
management processes of the organization and developing and		V		V	V	V			
implementing them in an information system									
Capable of capturing and structuring data and information using appropriate conceptual modeling techniques, while maintaining compliance with laws, regulations, and standards while ensuring privacy and integrity protection		V		V	V				
Understanding the system development life cycle and being able to manage development processes based on planned, hybrid, and agile approaches		V		V	V	V			
Able to monitor emerging technologies to understand their potential support in the domain		V		V					

#### Study Materials:

- Introduction to Software Requirement Specification: Identifying users, Defining vision & scope, Understanding user needs, Deriving functional requirements, Analyzing & verifying requirements, Managing requirement changes.
- Object-Oriented Analysis and Design (OOAD) Concepts and Various UML Diagrams: Object technology, Object-oriented analysis and design.
- Software Analysis and Design with UML: Storyboarding the user's experience, Class diagrams, Requirements review, Robustness analysis review; UML tools.
- Fundamentals of Software Construction; Translating UML Diagrams into Program Code; Design Patterns.
- Software Architecture: Monolith, Service-Oriented Architecture, Micro-services.
- Software Implementation Process.
- Software Testing.
- Requirements, Design, and Software Implementation Management in Enhanced Software Development based on Planned, Hybrid, and Agile approaches.



- Karl Wiegers, Joy Beatty: Software Requirements, Microsoft Press; 3 edition, 2013.
- Christine B. Tayntor, Successful Packaged Software Implementation, Auerback Publications, 2006.
- M. Blaha, J. Rumbaugh: Object Oriented Modeling and Design with UML, 2nd edition, Prentice-Hall, 2005.
- S. Newman: Monolith to Microservices Evolutionary Patterns to Transform Your Monolith, O'Reilly Media, 2020
- Ian Graham: Requirements Modelling and Specification for Service Oriented Architecture, Wiley, 2008.

#### Lectures:







Rarasmaya Indraswari

#### ES235103 - Manajemen dan Operasional Sistem Informasi

#### **SYLLABUS**

### Information Systems Management and Operations, 3 Credit



ES235103 – 1st Semester

Management and Operations of Information Systems encompass competencies that enable students to understand the concepts, principles, and activities for managing the development and operational processes of Information Systems and Information Services from planning, design, Information System project management, service operation to continuous improvement.

Course Learning Outcomes		Capaian Pembelajaran Lulusan (CPL)					
Course Learning Outcomes	#01	#02	#03	#04	#05	#06	
Capable of explaining important concepts related to IT Service Management.				V	V		
Capable of explaining the main models of IT Service							
Management, including: SVS, SVC, Dimensions, Guiding				V	V		
Principles, Governance, Practices.							
Capable of explaining the 34 practices of IT Service Management, including: Objectives, related concepts, resources involved (Processes & Value Streams, Organization & People, Technology & Information, Partners & Suppliers), contributions to the Service Value Chain.				V	V		
Capable of explaining the Principles, Domains, and Activities of Project Management.				V	V		

#### **Study Materials:**

- Important concepts of IT Service Management
- Key models of IT Service Management
- 34 IT Service Management Practices, including: Objectives, related concepts, resources involved (Processes & Value Streams, Organization & People, Technology & Information, Partners & Suppliers), contributions to the Service Value Chain, including examples of SOP documents and application tools

#### Project Management Body of Knowledge (PMBOK)

#### References:



- ITIL Foundation ITIL 4 Edition, AXELOS, 2019.
- ITIL 4 Essentials, Claire Agutter, ITGP, 2020
- Sukses Mengelola Layanan Teknologi Informasi & Kiat Lulus Ujian Sertifikasi Itil Foundation, Tony D. Susanto, AlSINDO, 2017.
- Pedoman Kerangka Ilmu PMBOK Edisi 6, PMI, 2021.

#### Lecturer

Tony D Susanto, S.T., M.T., Ph.D (ITIL, COBIT, TOGAF)

#### ES235104 - Manajemen Data, Informasi dan Konten



#### **SYLLABUS**

## Data, Information, and Content Management, 3 Credit ES235104 – 1st Semester



In an organization, data is a vital corporate asset, where data and information can provide insights into customers, products, and company services. Data and information are not just assets in the sense that organizations invest in them to achieve strategic goals and gain future value, but data and information are also crucial for the day-to-day operations of most organizations. Extracting value from data doesn't happen in a vacuum or by chance. Disciplined practices for managing data quality, metadata, and architecture require data governance that provides structural support for data and information management activities. Data and information governance also enable the implementation of strategic initiatives, such as document and content management. The field of data, information, and content management encompasses competencies that enable graduates to become effective contributors in the process of enhancing domain capabilities to achieve their goals using both structured and unstructured data effectively.

Course Learning Outcome		Graduate Learning Outcome						
Codise Learning Outcome	#01	#02	#03	#04	#05	#06		
Selecting and designing data management technology that fits the domain's needs.	V			V	V			
Implementing data access policies in the context of a database management system.				V				
Designing and implementing data warehouses using contemporary technology solutions.				V	V			
Creating a scalable infrastructure for very large data using parallel and distributed technology.	V					V		
Understanding methodologies and techniques in content management, big data search, semantic search, content analytics, and SEO (Search Engine Optimization).	v					V		

#### **Study Materials:**

- Core areas of data management and how to handle and integrate complex large-scale datasets.
- How to build large-scale data architectures and interpret core patterns for distributing data, its characteristics, and some of its applications.
- How to implement large-scale master data and reference data management and enable large-scale data consumption using service patterns.
- Data Warehouses and their components, such as cubes or multidimensional databases.
- Data stream processing, data visualization, and Hadoop.
- NoSQL databases and Graph databases.
- Digital content management, enterprise search, content strategy, and fundamentals of content management systems.
- Content management system architectures, asset

management, and document management.

 Content governance: validation, analytics, Key Performance Indicators (KPIs), SEO (Search Engine Optimization), and evaluation.

#### References:



- Piethein Strengholt. Data Management at Scale: Best Practices for Enterprise Architecture. O'Reilly Media. 2020.
- William McKnight. Information Management: Strategies for Gaining a Competitive Advantage with Data. Sixth Elsevier, Inc. 2014.
- Shailesh Kumar Shivakumar. Enterprise Content and Search Management for Building Digital Platform. IEEE Computer Society, Inc. 2017.

#### Lecturer:



Arif Djunaidy

#### ES235202 – Inovasi dan Perubahan Organisasi



#### **SYLLABUS**

### Innovation and Organizational Change, 3 Credit

ES235202 – 2<sup>nd</sup> Semester



Innovation and organizational change equip students with the ability to operate businesses and entrepreneurship using a logically structured goal-oriented framework. Innovation and organizational change can help create successful digital businesses, shape business promotion and sales, operations, value enhancement, growth and scalability, as well as leadership and structure.

Course Learning Outcome		Graduate Learning Outcome						
Course Learning Outcome	#01	#02	#03	#04	#05	#06		
Understanding the process, development, and risks of innovation	٧	V			V	V		
Understanding technology readiness levels and creating a product roadmap	٧	V			V	V		
Identifying relevant key performance indicators for the business/organization	V	V			V	V		
Creating a business plan	V	V			V	٧		

#### Study Materials:

- Innovation and entrepreneurship: the process, development, and risks of innovation; implications of innovation based on its types; innovation trends and factors; digital business terminology.
- Business and organizational design: elements of business and organization; customer relationships within the business/organizational ecosystem; relevant key performance indicators; risk management.
- Business and organizational operations: customer relationship analysis; technology readiness levels,
- Value capture and its strategies: the need to consider business value capture; calculating business value; innovation for value enhancement.
- Growth and scalability: funding options for growth; investment stages and interests of various types of investors; business plans for ventures.
- Leadership and structure: the role of leadership, management, and governance in business endeavors; the roles of directors, employees, and contractors; ownership structure for the business.

product roadmap; innovation value.

#### References:



Dick, Whittington, Digital Innovation and Entreperneurship, (2018), Cambridge University Press, Inggris.

#### Lecturer



Erma Suryani

#### ES235901 - Topik dalam E-Government dan Smart City



#### SYLLABUS

## Topics in e-Government & SmartCity Management, 3 Credit ES235901 – Elective



Various recent government regulations such as Presidential Regulation 95/2018 on Electronic-Based Government, Presidential Regulation 132/2022 on the National Electronic-Based Government Architecture, Government Regulation 59/2022 on Urban Areas, the National Program for the Movement of 100 Smart Cities in Indonesia, and the Draft Law on Digital Governance have compelled all local governments, cities, regencies, and provinces in Indonesia to implement Electronic-Based Government (e-Government) and develop their urban areas with a Smart City approach. On the academic side, research in e-Government and Smart Cities is on the rise, giving rise to new research areas. This course on Topics in e-Government and Smart Cities aims to educate students about various concepts, models, and components of e-Government and Smart Cities, explore trends and the latest implementations of e-Government and Smart Cities worldwide, and provide practical experience in developing Smart City Masterplans and Electronic-Based Government Architecture. It also aims to identify trends and research opportunities related to e-Government and Smart Cities.

Course Learning Outcome		Graduate Learning Outcome						
Course Learning Outcome	#01	#02	#03	#04	#05	#06		
Capable of explaining and comparing the advantages and					V			
disadvantages of various models, concepts, components,			V					
and standards in e-Government and Smart Cities.								
Capable of explaining examples and implementations of					V			
both Smart Cities and e-Government in various regions			V					
and around the world.								
Capable of practicing the creation of parts of Smart City					V			
Masterplans and Electronic-Based Government			V					
Architecture documents.								
Capable of explaining the latest research trends and					V			
knowledge gaps related to e-Government and Smart			V		4			
Cities.								

#### **Study Materials**

• Models, concepts, and components of e-Government and Smart Cities.

- Examples of best practices in e-Government and Smart Cities around the world.
- Planning for Smart Cities and e-Government: Smart City Masterplans and Electronic-Based Government Architecture.

Trends and research opportunities in e-Government and Smart Cities.

#### References



- Peraturan: Perpres 95/2018 tentang Sistem Pemerintahan Berbasis Elektronik, Perpres 132/2022 tentang Arsitektur SPBE Nasional, Peraturan Pemerintah 59/2022 tentang Perkotaan.
- ISO 37122
- Smart Cities Smart Future, Mike Barlow & Cornelia Levy Bencheton, Wiley, 2018.

#### Lecturer

Tony D Susanto, S.T., M.T., Ph.D (ITIL, COBIT, TOGAF)

#### ES235902 – Topik dalam Tata Kelola dan Audit Sistem Informasi

#### SYLLABUS



## Topics in Information Systems Audit and Governance, 3 Credit



ES235902 - Elective

This course teaches students to understand the principles, concepts, and models of Information Systems Governance to ensure alignment between the Information System and organizational goals. It also covers the concepts, types, components, framework, and activities of Information System Audit to evaluate whether the management of the Information System meets specific standards.

Graduate Learning Outcome	Course Learning Outcome							
Graduate Learning Outcome	#01	#02	#03	#04	#05	#06		
Capable of explaining the concepts, principles, models, and					V			
components of Information Technology Governance.					_ `			
Capable of performing Goal Cascading from Business Goals to IT								
Goals down to IT Management & Governance components using the				- 4	V			
COBIT 2019 Framework.								
Capable of evaluating IT Management and Governance using					V			
COBIT Performance Management (CPM).					V			
Capable of explaining the key concepts of IT Audit, Types of IT						1		
Audits, IT Audit Components, IT Audit Processes & Activities, and					V	7		
the IT Audit Framework.								

#### **Study Materials**

- Concepts, principles, models, and components of Information Technology Governance.
- Mapping Business Objectives to IT Objectives and IT Management & Governance components using the COBIT 2019 Framework.
- Evaluating IT Management & Governance using CPM (COBIT Performance Management).
- Concepts, types, components, processes & activities, and framework of IT Audit (Information Systems Audit)..



- COBIT® 2019 FRAMEWORK: Introduction & Methodology, ISACA, 2019.
- Perangkat Audit TIK, BRIN, 2021.
- The Basics of IT Audit: Purposes, Processes, and Practical Information; Stephen D. Gantz, 2014.

#### Lecturer

Tony D Susanto, S.T., M.T., Ph.D (ITIL, COBIT, TOGAF)

#### ES235903 – Topik dalam Manajemen Investasi dan Produktivitas Teknologi Informasi



#### SYLLABUS

### Topics in Information Systems and Technology Investment and Productivity, 3 Credit



ES235903 - Elective

The Information Technology Productivity Paradox is a situation in which the comparison between the costs or efforts (inputs) expended is still greater than the benefits or outputs on the use of information technology (IT). Research on investment and productivity in the IT field becomes essential because: (i) the proportion of IT spending has significantly increased, and (ii) it exacerbates the cost-benefit gap or the growing disparity between input and output. IT expenditures should be seen as a crucial investment.

Unlike typical investments, IT investment involves tangible and intangible costs and benefits, both direct and indirect. Therefore, analyzing IT investment and productivity to obtain the best solution is important for IT managers, considering tangible and intangible, direct, and indirect costs and benefits.

The course "Topics in IT Investment Management and Productivity" provides students with the experience and skills to conduct IT investment and productivity analysis using various financial, non-financial, econometric, or other relevant IT performance measurement methods. The learning methods used include literature reviews, contextual analysis, and a final project leading to research, or a thesis based on IT investment and productivity management.

The course content focuses on IT investment concepts, IT productivity concepts, measurement of IT investment performance, measurement of IT productivity, financial techniques for IT investment, intangibility, cost-benefit analysis, information economics, balanced scorecard, multi-factor scoring, IT portfolio, benchmarking, productivity functions including econometric analysis, literature review, and article publications based on literature review. The final assignment for the course is intended to produce a research proposal or thesis document that analyzes IT investment and equips students to address issues in the field of IT investment and productivity.

Graduate Learning Outcome	Course Learning Outcome							
Graduate Learning Outcome	#01	#02	#03	#04	#05	#06		
Identifying the most suitable alternative IT investment options based on the organizational information needs.	V	V		V	V	V		
Identifying, creating, and managing policies related to IT investment to achieve optimal IT productivity levels.	V	V		V	V	V		
Analyzing appropriate calculations and methods for IT investment and IT productivity.	V	V		V	V	V		
Managing and coordinating the use of IT resource investments.	V	V		V	V	V		
Applying effective IT organizational management skills to ensure the efficiency and effectiveness of IT service	V	V		V	V	V		

## investment productivity.

#### **Study Materials**

- Concepts of IT investment management
- Concepts of IT productivity
- Methods for calculating tangible and intangible, direct, or indirect costs
- Cost-Benefit Risk Analysis
- IT acquisition models
- Information Economics

- IT/IS Portfolio and IT resources
- Balanced Scorecard in IT Investment
- Econometric calculation methods and IT productivity functions
- Selecting investment alternatives for IT/IS solutions
- Systematic Literature Review, Case Studies, and Final Projects

#### Main References



- Schniederjans, Marc J., Hamaker, Jamie L., Schniederjans, Ashlyn M. (2010). Information Technology Investment: Decision-Making Methodology second edition, World Scientific Publishing Company.
   Singapore: World Scientific Publishing.
- Parker, Marilyn M & Benson, Robert J. (1990). Information Economics: Linking Business Performance to Information Technology. Prentice Hall College Div
- Gerardus Blokdyk (2022), Cobb Douglass Production Function, SStarcook

#### Additional:

Sholiq; Subriadi, A.P, Desain Perangkat Lunak dengan UML dan Estimasi Biaya Pengembangan (2021), CV
 Amerta Media

#### Lecturer



Apol Pribadi

#### ES235904 – Topik dalam Perilaku Manusia di Era Digital



# SYLLABUS **Topics in Human Behaviour in Digital Era, 3 Credit**ES235904 – Elective



The course "Topics in Human Behavior in the Digital Era" is part of applied and social sciences, involving various research and practical applications concerning the complex interaction between diverse human behaviors and the emerging and evolving digital technologies of the present day. This course specifically aims to: (1) Provide an interdisciplinary perspective relevant to behavioral sciences, such as psychology, public health, communication, education, sociology, anthropology, political science, law, economics, and business (2) Disseminate both quantitative and qualitative studies to enhance understanding, methodologies, policies, and everyday life (3) Focus on various aspects of human behavior, including biological, physical, cognitive, social, emotional, and moral dimensions, in the context of using new technologies (4) Examine various emerging technologies such as the internet, social media, mobile technology, the Internet of Things, smart cities, augmented reality, and artificial general intelligence.

Course Learning Outcome		Gr	aduate Le	arning Out	tcome	
		#02	#03	#04	#05	#06
Understanding the concepts and theories of human	V				V	V

behavior.				
Understanding various forms of digital technology and their usage.	V		٧	V
Presenting contemporary issues related to human behavior in the digital era.	V		٧	V
Understanding and explaining methods for addressing human behavior problems related to digital technology.	V		٧	V
Understanding and applying studies of human behavior, as well as related theories and methods, in real-life cases in reputable scholarly articles.	V		V	V

- Theories of Human Behavior and Organizational Behavior
- Theories of Digital Business Management and E-Commerce Technology.
- Quantitative and Qualitative Methods Used for Addressing Human Behavior Issues.
- Journals that address human behavior issues in the digital era.

#### References











- Michael R. Solomon. (2023). Consumer Behavior: Buying, Having, and Being, Global Edition, 13<sup>th</sup> Edition. Pearson.
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   Wiley
- Laurie, Mullins. (2019). Organisational Behaviour in the Workplace 12<sup>th</sup> Edition. Pearson.
- Fred, Luthans. (2010). Organizational Behavior: An Evidence-based Approach. Irwin Professional Pub.

#### Lecturer



Reny Nadlifatin

#### ES235905 - Topik dalam Soft Computing



#### **SYLLABUS**

### Topics in Human Behaviour in Digital Era, 3 Credit ES235905 – Elective



Software plays a crucial role in Artificial Intelligence (AI) and is widely used in solving complex optimization problems. Software is employed to address problems that involve estimation and uncertainty of multiple variables. Examples include decision-making and optimization problems. Some software methods are adapted from evolutionary processes, mimicking the workings of the human neural network, or inspired by the behaviors of animals. In this course, we will briefly study the implementation of several commonly used software methods for solving real-world problems.

Course Learning Outcome	Graduate Learning Outcome
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	#01	#02	#03	#04	#05	#06
Understanding the concepts of various software and optimization techniques.	V				٧	V
Understanding the implementation of problems that can be solved by software.	V				<b>V</b>	V
Understanding the concepts and types of evolutionary-based algorithms.	V				V	V
Understanding the application of software and evolutionary-based methods to real-world cases in reputable scholarly articles.	V				V	V

- Commonly used software methods: neural networks, fuzzy logic, etc.
- Fundamentals of evolutionary-based computing concepts: the structure of evolutionary algorithms and their strategies: GA (Genetic Algorithms), PSO (Particle Swarm Optimization), ACO (Ant Colony Optimization), etc.
- Recent research examples on software and evolutionbased computing in specific fields.

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- Tettamanzi, A., Tomassini, M. (2013). Soft Computing: Integrating Evolutionary, Neural, and Fuzzy Systems. Germany: Springer Berlin Heidelberg.
- Chis, M., (2010). Evolutionary Computation and Optimization Algorithms in Software Engineering: Applications and Techniques, Romania.

#### Lecturers







Raras Tyasnurita

#### ES235906 – Topik dalam Pemodelan dan Analitika Prediktif



#### SYLLABUS

## **Topics in Predictive Modelling and Analytics, 3 Credit**ES235906 – Elective



The ability to use data as a tool to project the future is one of the valuable skills for Information Systems graduates. With the advancement of database technology and the implementation of information systems in business organizations, data has become increasingly organized and centralized. This makes data more powerful in preparing business organizations for various uncertain events in the future. By using various data mining and forecasting techniques, these issues can be studied and estimated. Therefore, this course

has two objectives: (1) to use data mining techniques to classify categorical data (2 credits), and (2) to practice forecasting methods for projecting time series data (2 credits).

Course Learning Outcome	Graduate Learning Outcome								
Course Learning Outcome	#01	#02	#03	#04	#05	#06			
Interpreting time series data characteristics through									
data visualization and selecting appropriate	V				V	V			
forecasting techniques.									
Projecting the future using robust forecasting	V		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		V	\/			
techniques for both linear and non-linear data.	V				V	V			
Using data mining techniques for predicting									
numerical and categorical data (supervised	V					V			
learning).		$\setminus$							
Using machine (deep) learning to solve	.,				,,				
classification problems based on context.	V				\ \ \				
Applying predictive modeling and analytics to real-world cases based on reputable scholarly articles.	V					V			

#### Study Materials

- Time series data characteristics: stationary, trend, seasonal, cycle.
- Simple forecasting techniques: moving average, simple exponential smoothing.
- Robust forecasting techniques: neural network variants, ARIMA variants, fuzzy variants.
- Data mining and machine learning techniques for predicting numerical data: association concepts, correlation, multicollinearity, simple and multiple regression.
- Data mining and machine learning techniques for predicting categorical data: logistic regression, decision tree, naive Bayes, K-Nearest Neighbor, Support Vector Machine, random forest.
- Instruments for measuring forecast and prediction accuracy: time series (error measurements), categorical (confusion matrix, precision, recall, accuracy, AUC/ROC).

#### References





- Spyros G. Makridakis, Steven C. Wheelwright, Rob J. Hyndman. (1998). Forecasting: Methods and Applications, 3rd Edition.
- Michael Steinbach, Pang-Ning Tan, Vipin Kumar. (2018). Introduction to Data Mining 2<sup>nd</sup> Edition. Pearson.

#### Pengampu







Wiwik Anggraeni



#### ES235907 - Topik dalam Pemodelan Sistem Kognitif



#### **SYLLABUS**

### Topics in Cognitive Modelling and Analytics, 3 Credit ES235907 - Elective



As technology and information systems continue to evolve to address human problems, systems that mimic human intelligence are becoming more prevalent. Some examples include expert systems with knowledge bases extracted from humans or recommendation systems that provide suggestions based on previously inferred data patterns. These systems can be applied in various fields as needed, such as healthcare, commercial transactions, smart homes/cities/cars. In this course, you will learn the fundamentals of cognitive computing and software implementation in research based on artificial intelligence (AI), machine

learning (ML), or the Internet of Things (IoT).								
Course Learning Outcome	Graduate Learning Outcome							
Course Learning Outcome			#05	#06				
Understanding the fundamental concepts of cognitive computing as found in reputable scholarly articles.	V			V	V	V		
Examining the roles of AI, ML, IoT, and Cognitive Computing in specific domains.	V			V	V	V		
Understanding the implementation of knowledge representation in the context of specific problems.	V			V	V	V		
Understanding the roles of Natural Language Processing and Expert Systems in supporting cognitive systems.	V			V	V	V		

- Fundamentals of cognitive computing, design principles for cognitive systems (e.g., IBM's Watson).
- Software computing to build cognitive system models: fuzzy logic, artificial neural networks (ANN), support vector machines (SVM), evolutionary algorithms.
- Types of knowledge and their forms of representation: frames, ontology, rules, cases.
- Recent research examples on AI, ML, IoT, and cognitive computing in specific domains: healthcare, smart home, smart cities.
- Recent research examples on NLP and expert systems: chatbots, recommender systems.

#### References







- Hurwitz, Judith S., Kaufman, Marcia, Bowles, Adrian. (2015). Cognitive Computing and Big Data Analytics 1<sup>st</sup> Edition. Wiley.
- Tobias, Zwingmann. (2022). Al-Powered Business Intelligence: Improving Forecasts and Decision Making with Machine Learning 1st Edition. O'Reilly Media.
- Information Resources Management Association. (2020). Cognitive Analytics: Concepts, Methodologies, Tools, and Applications. Business Science Reference.

#### Lecturers







Ahmad Muklason



Retno Aulia V.

ES235908 - Topik dalam Pemodelan dan Analitika Preskriptif



#### SYLLABUS

## **Topics in Prescriptive Modelling and Analytics, 3 Credit**ES235908 – Elective



In the digital era, companies possess a valuable asset in the form of data. Data needs to be processed into information to guide business decision-making. The more data collected, the greater the need for appropriate data analysis techniques. Prescriptive analysis provides recommendations for optimizing processes, encompassing a combination of descriptive analysis (what is happening) and predictive analysis (what will happen). Prescriptive analysis addresses combinatorial optimization problems using approximation algorithm approaches (non-deterministic algorithms).

Course Learning Outcome		Graduate Learning Outcome								
		#02	#03	#04	#05	#06				
Understanding combinatorial optimization problems.					V	V				
Explaining the complexity of combinatorial					V	V				

optimization problems.				
Determining the appropriate heuristic algorithms based on the complexity of the optimization problem.	V		V	V
Implementing heuristic algorithms in a programming language to solve combinatorial optimization problems.	V		V	V
Analyzing the performance of heuristic algorithms.	V		V	V

- Multi-objective Optimization and Computability.
- Exact and Approximation Algorithms.
- Heuristic and Metaheuristic Methods: Hill Climbing, Metaheuristics like Tabu Search, Neighborhood Search-based Algorithms like Simulated Annealing, Great Deluge, Iterated Local Search; Population-based Algorithms like Genetic Algorithms.
- Hyperheuristic Methods.

#### References









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- Christos H., Papadimitriou, Kenneth, Steiglitz. (1998). Combinatorial Optimization: Algorithms and Complexity. Dover Publications.
- Michel Gendreau, Jean-Yves Potvin. Handbook of Metaheuristics 3<sup>rd</sup> Edition. Springer.
- El-Ghazali Talbi. (2009). Metaheuristics: From Design to Implementation. Wiley.

#### Lecturers











Amalia Utamima

ES235909 – Topik dalam Perilaku Adaptif di Proses Organisasi

#### SYLLABUS

## **Topics in Adaptive Behaviour in Organizational Process, 3 Credit**

rocess, 3

ES235909 – Elective

Organizations are built upon processes. Therefore, managers need to be able to manage processes in a way that helps the organization become effective, efficient, and flexible. This course aims to assist students in developing theories related to the processes within organizations using an exploratory case study approach (Yin, 2009). Students are encouraged to discover various patterns that indicate adaptive behavior within organizations. These patterns are not prescribed in Company Standard Operating Procedures (SOP) or Enterprise Systems, but they address operational issues that do not have solutions yet. These patterns can be identified as adaptive behavior. Organizations can use these patterns to evaluate the effectiveness of implemented Information Systems. Additionally, these patterns can facilitate the development or management of Information Systems in the future.

Course Learning Outcome	Graduate Learning Outcome						
Course Learning Outcome	#01	#02	#03	#04	#05	#06	

Understanding the concept of exploratory case study for process	,	1		
research.	<b>V</b>	<b>V</b>		
Planning and designing an exploratory case study for process research.	✓	<b>√</b>	✓	<b>√</b>
Preparing and conducting an exploratory case study for process research.	✓	✓	<b>√</b>	<b>√</b>
Analyzing data and reporting the results of the exploratory case study for process research.	1	<b>√</b>	<b>√</b>	<b>√</b>

- Developing Research Motivation
- Collaborative Literature Review
- Qualitative Coding
- Developing Case Study Protocol
- Developing Interesting Research Questions through Problematization
- Analyzing Data and Making Case Study Report





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- Rosemann, M., & Vessey, I. (2008). Toward improving the relevance of information systems research to practice: The role of applicability checks. *MIS Quarterly*, *32*(1), 7–22. https://doi.org/10.2307/25148826
- Sandberg, J., & Alvesson, M. (2011). Ways of constructing research questions: Gap-spotting or

- problematization? Organization, 18(1), 23-44. https://doi.org/10.1177/1350508410372151
- Snow, C. C., & Ketchen, D. J. (2014). Typology-driven Theorizing: A Response to Delbridge and Fiss. *Academy of Management Review*, *39*(2), 231–233. https://doi.org/10.5465/amr.2013.0388
- Suddaby, R. (2010). Editor's Comments: Construct Clarity in Theories of Management and Organization. *Academy of Management Review*, *35*(3), 367–357. https://doi.org/10.1016/S0009-2797(86)80089-8
- Toffel, M. W. (2016). Enhancing the Practical Relevance of Research. *Production and Operations Management*, 25(9), 1493–1505. https://doi.org/10.1111/poms.12558
- Van de Ven, A. H. (2007). Engaged Scholarship: A Guide for Organizational and Social Research.

  Oxford University Press.
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- Wibisono, A., Sammon, D., & Heavin, C. (2022). Plausible Pictures for Data Governance: A Narrative Network Approach. *30th European Conference on Information Systems*. https://aisel.aisnet.org/cgi/viewcontent.cgi?article=1109&context=ecis2022\_rp
- Yin, R. K. (2009). Case Study Research Fourth Edition. In SAGE. https://doi.org/10.1016/j.jada.2010.09.005

#### Pengampu

Arif Wibisono

#### ES235910 – Topics in Modelling and System Simulation



# SYLLABUS Topics in Modeling and System Simulation, 3 CREDITS



MK ES235910 - Elective

The topics in Modeling and System Simulation encompass competencies that enable graduates to have the ability to formulate, model, and simulate discrete and continuous systems to analyze policies and strategies, with the aim of managing and enhancing organizational performance.

Course Learning Outcomes	Graduate Learning Outcomes							
Course Learning Outcomes	#01	#02	#03	#04	#05	#06		
Understanding and explaining the concepts of systems, models, and simulations	V	V			V	V		
Developing discrete system simulation models	V	V			V	V		
Developing continuous system simulation models (dynamic systems)	V	V			V	V		
Developing scenarios for dynamic system simulation models	V	V			V	V		

Study Materials

- Fundamentals of modeling and simulation; Definition of Model, Simulation Understanding, Benefits of Simulation, Classification of Simulation Models;
- Basic concepts of simulation systems;
   Basic Structure of Simulation Model,
   Simulation Steps, Examples of
   Simulation Models;
- Approaches in modeling; Event, Activity, Process Modeling;
- Discrete simulation model; Basic concepts of discrete simulation, Components of Discrete Simulation, Arena Simulation Language;

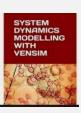
- Continuous simulation model (Dynamic System);
   Stages in Developing Dynamic System Model,
   Characteristics of Dynamic System Models;
- Dynamic System (DS) as a means of System Thinking; Variables of Dynamic System Models, Causal Loop Diagrams (CLD), Flow Model Diagrams.
- Model Validation; Basic Concept of Validation, Validation Steps, Error Rate Percentage (E1), Error Variance Percentage (E2);
- Scenario planning; Basic Scenario Concept, Role of Scenarios in Simulation Models, Difference between Scenario Planning and Forecasting.

#### References











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- Erma Suryani, Rully Agus Hendrawan & Ulfa Emi Rahmawati, (2021), Model dan Simulasi Sistem Dinamik, Deepublish.
- John D. Sterman, (2000), Business Dynamics: Systems Thinking and Modeling for a Complex World, McGraw-Hill Education.
- Juan Martín García Ph.D., (2018), System Dynamics Modelling With Vensim, Independently published.
- W. David Kelton, Randall Sadowski, Nancy Zupick, (2014), Simulation with Arena 6th Edition, McGraw Hill.

#### Lecture



Erma Survani

#### ES235911 - Topics in Dynamic Systems and Their Applications in Various Fields, 3 CREDITS

#### SYYLABUS



## Topics in Dynamic Systems and Their Applications in Various Fields, 3 CREDITS



MK ES235911 - Elective

The Topics in Dynamic Systems and Their Applications in Various Fields encompass competencies that enable graduates to have the ability to formulate systems, model complex systems, and perform dynamic system simulations in various fields to discern dynamic system behavior patterns, solve complex system problems, and enhance system performance.

Course Learning Outcomes	CGraduation Leraning Outcomes						
Course Learning Outcomes	#01	#02	#03	#04	#05	#06	
Understanding and explaining the concepts of systems, models, and simulations	V	V			V	V	
Understanding and explaining the characteristics and stages of dynamic system	V	V			V	V	

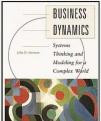
model development					
Developing a dynamic system project model for decision-making formulation according to the selected case study		٧		V	V
Developing structural scenarios and parameter scenarios using the dynamic system method	V	V		v	V

- Fundamentals of modeling and simulation: Model creation process, Definition of simulation, Benefits of simulation, Simulation workflow, Advantages and disadvantages of simulation models, Classification of simulation models;
- System Complexity: Policy Resistance, Feedback, Multi-Loop System Dynamics, Dynamic Complexity, Bounded Rationality, Essence of Simulation;
- Basic concepts of simulation systems:
   Basic structure of simulation models,
   Simulation steps;
- System Dynamics Modeling: Characteristics of dynamic system model, Stages in developing dynamic system models, Variables in dynamic system models;

- Tools for System Thinking: Causal Loop Diagram, Stock and Flow Diagram, Ventana Simulation;
- Project Dynamics: Modeling Decision Making, Modeling Human Behavior, Modeling Supply Chain Management;
- Model Validation: Basic Concept of Validation; Types of Validation, Validation Steps, Error Rate Percentage (E1), Error Variance Percentage (E2);
- Model Scenarios: Structural Scenarios; Parameter Scenarios, Sensitivity Analysis; Prediction Models.

#### References

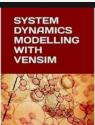












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- Prof. Erma Suryani, S.T., M.T., Ph.D. Rully Agus Hendrawan, S. Kom., M.Eng. Muhammad Andika Satrugna Mahardhika, S.Kom., M.Kom. Ulfa Emi Rahmawati, S.Kom., M.Kom., (2022), Pengembangan Mode Transportasi Light Rail Transit Berbasis Sistem Dinamik, Deepublish.
- Erma Suryani, Rully Agus Hendrawan & Ulfa Emi Rahmawati, (2021), Implementasi model simulasi sistem dinamik dalam industri jagung [sumber elektronis], Deepublish.
- Juan Martín García Ph.D., (2018), System Dynamics Modelling With Vensim, Independently published.

#### Lecture



Erma Suryani

#### ES235912 - Topics on the Internet for All



#### **SYYLABUS**

#### Topics on the Internet for All, 3 CREDITS

MK ES235912 - Elective



The topic of the Internet for Everything at the master's level focuses on leveraging the Internet of Things (IoT) to maximize IT support for organizational business goals in the current highly competitive and attractive business landscape. This course will equip participants with the ability to develop IoT devices that meet the needs of the organization's business. To achieve this, the course material focuses on the fundamentals of electrical circuits, digital circuits, sensors and actuators, Raspberry Pi Pico W, and programming Raspberry Pi Pico W using MicroPython. By the end of the course, participants are expected to be capable of drafting a plan for IoT development, conducting research in the field of IoT, and having a foundation for exploring advanced topics related to the Internet of Things.

Course Learning Outcomes	Graduate Learning Outcomes							
Course Learning Outcomes	#01	#02	#03	#04	#05	#06		
Understanding the principles of Electrical Circuits	V			٧				
Understanding the principles of Digital Circuits	V			٧				
Applying Sensor and Actuator technology	V			٧				
Analyzing and Evaluating Raspberry Pi Pico W devices	V			٧				
Programming Raspberry Pi Pico W using the MicroPython language	V			V				
Developing Internet of Things devices that align with the organization's business	V		V		V			

#### **Study Materials**

- Electrical Circuits.
- Digital Circuits.
- Sensors and Actuators.
- Raspberry Pi Pico W.
  - MicroPython for
- Raspberry Pi Pico W.









- Doug Lowe, Mike Chamberlain, (2022), Electronics All-in-One for Dummies, 3rd Edition, Tantor Audio.
- Oliver Owen (2022), The Latest Raspberry Pi Pico W Guide 2022: Get to know and how to use the new raspberry, Independently published.
- Sai Yamanoor, Srihari Yamanoor (2021), Raspberry Pi Pico DIY Workshop: Build exciting projects in home automation, personal health, gardening, and citizen science, Packt Publishing.
- Harry Fairhead, Mike James., (2022), Programming the Raspberry Pi Pico/W in MicroPython, Second Edition, I/O Press.

#### Lecture



Febriliyan Samopa

#### ES235913 - Topics in Data Center Design



#### SYYLABUS

## Topics in Data Center Design, 3 CREDITS

MK ES235913 - Semester 99



The topic in Data Center Design at the master's level is focused on planning and designing a data center that aligns with the business objectives of the organization. This course aims to equip participants with the ability to plan and create a data center that meets the organizational business needs. Therefore, the course materials focus on data center strategic planning, data center technology, data center design and construction, data center operational management, and computer network equipment within the data center. By the end of the course, participants are expected to be capable of drafting a data center development plan, conducting research related to data centers, and having a foundation for studying advanced topics related to Data Centers.

Course Learning Outcomes	Graduate Learning Outcomes							
Couse Learning Outcomes	#01	#02	#03	#04	#05	#06		
Understanding Data Center Strategic Planning	٧			V				
Understanding Data Center Technology	V			V				
Understanding Data Center Design and Construction	٧			V				
Understanding Data Center Operational Management	V			V				
Selecting Computer Network Equipment for Data Centers	V			V				
Developing a Data Center expansion plan that aligns with the organizational business needs	V		V	V		٧		

#### **Study Materials**

- Data Center Strategic Planning.
- Data Center Technology.
- Data Center Design and Construction.
- Data Center Operational Management.
- Network Equipment in Data Centers.



- Hwaiyu Geng, (2021), Data Center Handbook: Plan, Design, Build, and Operations of a Smart Data Center, Wiley.
- Yang Liu , Jogesh K. Muppala , Malathi Veeraraghavan , Dong Lin , Mounir Hamdi (2013) , Data Center Networks:
   Topologies, Architectures and Fault-Tolerance Characteristics (SpringerBriefs in Computer Science) 2013th Edition,

#### Springer.

• Chris Diminico, Telecommunications Infrastructure Standard For Data Centers ANSI.

#### Lectures



Febriliyan Samopa

#### ES235914 - Topics in Information Security Governance



### SYYLABUS

## **Topics in Information Security Governance, 3 CREDITS**MK ES235914 – ELECTIVE



This course discusses the concept of information security governance for organizational/corporate using the SABSA (Sherwood Applied Business Security Architecture) information security framework. The discussion begins with the concept of security strategy and architecture planning, followed by discussions on Design Security Architecture and Operations Security Architecture. Design Security Architecture includes Logical Security Architecture, Physical Security Architecture, and Component Security Architecture. Meanwhile, Operations Security Architecture covers Security Policy Management, Operational Risk Management, Assurance Management, and Security Administration and Operations.

Course Learning Outcomes	Graduate Learning Outcome							
Course Learning Outcomes	#01	#02	#03	#04	#05	#06		
Understanding the concept of Information Security Architecture		V			V	V		
Understanding the concept of Information Security Architecture Strategy and Planning		V			V	V		
Ability to identify and design Logical Security Architecture, Physical Security Architecture, and Component Security Architecture		V			V	٧		
Understanding the concept of creating Operational Security Architecture		V			V	V		

#### Study Material

- Information Security Architecture
- SABSA Framework
- Logical Security Architecture
- Physical Security Architecture
- Component Security Architecture
- Security Policy Management
- Operational Risk Management
- Assurance Management
- Security Administration and Operations





- Nicholas Sherwood, (2005), Enterprise Security Architecture: A Business-Driven Approach, CRC Press.
- Tony Campbell, (2016), Practical Information Security Management: A Complete Guide to Planning and Implementation,

#### Apress.

- Hemang Doshi, (2021), Certified Information Security Manager Exam Prep Guide: Aligned with the latest edition of the CISM Review Manual to help you pass the exam with confidence, Packt Publishing.
- Dan Blum, (2020), Rational Cybersecurity for Business: The Security Leaders' Guide to Business Alignment, Apress.

#### Lectures





Bambang Setiawan

ES235915 - Topics in Enterprise Architecture



## **SYLLABUS Topics in Enterprise Architecture , 3 CREDITS**



MK ES235915 - Elective

This course covers the concepts of information technology architecture, implementation methodologies, and frameworks for implementing information technology architecture in organizations or corporations. The discussed architectures include business architecture, information system architecture, and information technology architecture that align with the organization's vision and mission

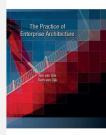
Course Learning Outcomes	Graduate Learning Outcomes							
Course Learning Outcomes	#01	#02	#03	#04	#05	#06		
Understanding the concept of information		V			V	٧		
technology architecture		V			V	V		
Understanding frameworks in the field of		V			V	V		
information technology architecture						V		
Able to identify and design information technology		V			V	<		
architecture for organizations/corporations		•			_	_		

#### **Study Materials**

- Information Technology Architecture
- **Enterprise Architecture Planning Framework**
- Zachman, FEA, DoDAF, TOGAF

#### References







- Yoshimasa Masuda, Murlikrishna Viswanathan, (2019), Enterprise Architecture for Global Companies in a Digital IT Era: Adaptive Integrated Digital Architecture Framework, Springer.
- Van Bas Van Gils, Murlikrishna Viswanathan, (2013), The Practice Of Enterprise Architecture Experience, Bizzdesign.
- Rachel Harrison, Van Haren Publishing, (2016), TOGAF® 9 Certified Study Guide 3rd Edition, Van Haren Publishing.

#### Lectures





Bambang Setiawan Izzat Aulia Akbar

#### ES235916 – Topics in Emerging Technologies.



#### **SYLLABUS**

### Topics in Emerging Technologies, 3 CREDITS



MK ES235916 - Elective

Technology is no longer separable from human life. From work to daily life, humans are always in contact with technology. Technological innovations have played a significant role in human evolution. For example, the emergence of smartphone technology enables humans not only to communicate verbally but also visually, through text, and digital documents. This is different from the past when communication required letters or landline telephones. Moreover, with the advancement of technology, data transmission can be done quickly and can carry a large amount of data in a single transfer. In fact, current technology has artificial intelligence comparable to humans, allowing it to move and make decisions autonomously. This course will discuss technological innovations created to ease human life and encourage students to participate in ongoing technological developments. By the end of this course, students are expected to understand the latest technological advancements and be capable of providing innovations to enhance the quality of life or simplify human tasks.

Course Learning Outcomes	Graduate Learning Outcomes							
	#01	#02	#03	#04	#05	#06	#07	#08
Understanding knowledge about emerging innovation and technology	V	V						V
Presenting evolving technologies	٧					٧		٧
Analyzing research in emerging technologies	٧					٧		V

#### **Study Materials**

- Innovation, Value, and Impact Assessment
- Emerging Technologies in Telecommunication
- Essentials of Internet of Things and Wearable Devices
- Artificial Intelligence Innovations
- 3D Printing
- Human-Machine Interface
- Data Science in Emerging Technologies

#### References





- Sinan Küfeoğlu , (2022), Emerging Technologies: Value Creation for Sustainable Development (Sustainable Development Goals Series), Springer.
- Pramod Kumar, Anuradha Tomar, R. Sharmila, (2021), Emerging Technologies in Computing: Theory, Practice, and Advances, Chapman and Hall/CRC.

#### Lecture



ES235917 – Topics in Machine Learning Technologies

#### SYLLABUS

### **Topics in Machine Learning Technologies, 3 CREDITS**

MK ES235917 - Elective

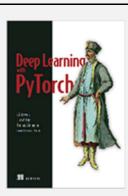
Machine Learning, or Pembelajaran Mesin in Indonesian, is a field of study developed to enable machines to learn automatically, either with human assistance or without it, by utilizing various mathematical methods. Through machine learning, machines are expected to assist humans in achieving specific goals. The development of technology in machine learning has advanced rapidly in line with the growth of technology and the demand for artificial intelligence. This evolution ranges from the use of Central Processing Units (CPUs) as the machine's brain to the utilization of Graphics Processing Units (GPUs). The use of machine learning has also become more user-friendly. In the past, using machine learning required manual coding of the methods to be used, but now there are many libraries and machine learning technologies available. This course will explore the technologies associated with machine learning, including both hardware and software components.

Course Learning Outcomes	Graduate Learning Outcomes								
Course Learning Outcomes	#01	#02	#03	#04	#05	#06			
Understanding knowledge about technology in Machine Learning		V			V	V			
Presenting technology in machine learning		V			٧	V			
Practicing machine learning technology on problems by providing innovative solutions		V			V	V			

#### **Study Materials**

- CPU-powered machine learning
- GPU-powered machine learning
- Scikit-learn
- Tensorflow
- Keras
- PyTorch





- Andreas C. Müller, Sarah Guido, (2016), Introduction to Machine Learning with Python: A Guide for Data Scientists, O'Reilly Media.
- Luca Pietro Giovanni Antiga, Eli Stevens, Thomas Viehmann, (2020), Deep Learning with PyTorch: Build, train, and tune neural networks using Python tools, Manning.

#### Lecture



Izzat Aulia Akbar

#### ES235918 - Topics in Database Technology

## SYLLABUS

## **Topics in Database Technology, 3 CREDITS**

MK ES235918 - Elective

The increasing volume of data and various information system requirements make it necessary to explore alternative database technologies that can provide better solutions. The proper selection of a database technology is crucial to ensure that the information system operates efficiently and effectively.

NoSQL and blockchain are the latest database technologies that are currently popular. NoSQL is suitable for applications that require managing data on a large scale or for unstructured data, while blockchain is suitable for storing secure and verified data, such as financial transactions or official documents.

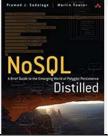
In this course, we will discuss and compare the advantages and disadvantages of both database technologies and review the applications suitable for each technology. Additionally, we will also delve into other aspects such as data modeling and architecture that need to be considered when choosing a database technology.

Course Learning Outcomes		Graduate Learning Outcomes							
#01		#02	#03	#04	#05	#06			
Understanding the concept of NoSQL	V			٧	٧	٧			
Understanding and comparing various NoSQL technologies	V			٧	٧	V			
Understanding the concept of Web3 and blockchain	V			٧	٧	V			
Understanding, comparing, and developing various Web3 and blockchain technologies	V			٧	٧	٧			

#### Study Materials

- Map Reduce
- Key value Database
- Document Database
- Column Database

- Graph Database
- Web3
- Blockchain









- Pramod J. Sadalage, Martin Fowler, (2012), NoSQL Distilled: A Brief Guide to the Emerging World of Polyglot Persistence, Addison-Wesley Professional.
- Luc Perkins, Eric Redmond, Jim Wilson, (2018), Seven Databases in Seven Weeks: A Guide to Modern Databases and the NoSQL Movement, Pragmatic Bookshelf.
- Nitin Gaur, Anthony O'Dowd, Petr Novotny, Luc Desrosiers, Venkatraman Ramakrishna,
   Salman Baset, (2020), Blockchain with Hyperledger Fabric: Build decentralized applications
   using Hyperledger Fabric 2, 2nd Edition 2nd Edition, Packt Publishing.
- Andreas M. Antonopoulos, Gavin Wood Ph. D., (2018), Mastering Ethereum: Building Smart Contracts and DApps, O'Reilly Media.

#### Lecture



Nur Aini Rakhmawati

#### ES235919 - Topics in Data Integration



# Topics in Data Integration, 3 CREDITS MK ES235919 – Elective



Data integration is one of the primary challenges in most IT projects. In a corporate context, data integration issues arise when data from separate sources need to be combined as a basis for new implementations. In the context of the web, data integration techniques form the foundation for leveraging the vast amount of publicly accessible data sources and enable the creation of applications such as product comparison portals, location-based mashups, and data search engines. In this course, students will learn techniques for integrating and cleaning data from large, heterogeneous data sets.

Course Learning Outcomes	Graduate Learning Outcomes						
Course Learning Outcomes	#01	#02	#03	#04	#05	#06	
Understanding data integration architecture and data integration concepts	V			V	V	V	
Understanding and comparing string matching, schema matching, and data matching algorithms	V			V	V	<b>&gt;</b>	
Developing data integration algorithms to solve problems	V			V	V	V	

#### Study Materials

- Data Integration Architecture
- Data Integration Issues
- String Matching
- Schema Matching
- Data Matching
- Machine Learning for Data Integration
- Deep Learning for Data Integration



• AnHai Doan, Alon Halevy, Zachary Ives, (2012), Principles of Data Integration, Morgan Kaufmann.

#### Lecture



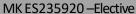
Nur Aini Rakhmawati

#### ES235920 - Topics in Knowledge Graphs

# 6

#### SYLLABUS

## Topics in Knowledge Graphs, 3 CREDITS





Knowledge graph is a technology that enables the storage and utilization of data in the form of interconnected graphs. It provides the ability to store data in a structured and organized manner, making it easier to access and understand. This course will cover the fundamental principles and technologies of knowledge graphs, as well as how to use Linked Data to share and utilize data effectively. Participants in the course will learn about the basic concepts of knowledge graphs and Linked Data, as well as how to use and compare these technologies in practical applications.

Course Learning Outcomes		Graduate Learning Outcomes							
Course Learning Outcomes	#01	#02	#03	#04	#05	#06			
Understanding the concept of knowledge graph	V			V	V	V			
Demonstrating data modeling in the form of a graph	V			V	V	V			
Understanding and comparing graph algorithms in data analysis	V			V	V	V			
Developing and combining the use of graph algorithms for various needs	V			V	V	V			

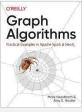
#### Study Materials

- Semantic Web
- RDFS
- Linked data
- Query

- Algoritma Graph
- Case study of a knowledge graph









- Nur Aini Rakhmawati, (2015), Semantic web dan linked data, SiBuku Media.
- Aidan Hogan, Eva Blomqvist, Michael Cochez, Claudia Damato, Gerard De Melo, Knowledge Graphs (Synthesis Lectures on Data, Semantics, and Knowledge), Morgan & Claypool.
- Mark Needham, Amy Hodler, (2019), Graph Algorithms: Practical Examples in Apache Spark and Neo4j, O'Reilly Media.
- lan Robinson, Jim Webber, Emil Eifrem, (2015), Graph Databases: New Opportunities for Connected Data, O'Reilly Media.

#### Lecture



Nur Aini Rakhmawati

#### ES235921 – Topics in Multimedia Data Processing



#### SYLLABUS

### **Topics in Multimedia Data Processing, 3 CREDITS**





The current advancement in technology allows for the collection and storage of large amounts of multimedia data, including images, videos, audio, and text, which are used for the development of intelligent systems, robotics, and the Internet of Things (IoT). This course discusses machine learning methods for processing and extracting valuable information from multimedia data. Additionally, students will learn about the applications of these methods, such as facial recognition, voice recognition, and text analysis. By studying this course, it is expected that students will acquire the skills needed to apply the latest technology in relevant fields and create more effective, efficient, and beneficial systems.

Course Learning Outcomes	Graduate Learning Outcomes						
	#01	#02	#03	#04	#05	#06	
Capable of explaining the fundamental concepts of multimedia data processing and analysis		V		V	V	V	
Capable of explaining the ethical and privacy implications in multimedia data processing		V		V	V		
Capable of implementing machine learning methods to extract valuable information from multimedia data		V		V	V	٧	
Capable of assessing the performance of machine learning algorithms used in multimedia data processing using suitable metrics		V		v			
Capable of applying concepts and techniques of multimedia data processing in the development of pertinent information systems							

#### **Study Materials**

- Machine learning methods for image processing, video processing, audio processing, and text processing.
- Ethical and privacy implications in multimedia data processing.
- Applications of multimedia data processing in information system development.
- Model quality; Evaluation metrics;
   Imbalanced dataset problem.
- Recent studies in multimedia data processing and relevant technologies.
- Application projects that apply the taught concepts and techniques.



- Zhongfei Zhang, Ruofei Zhang, (2009), Multimedia Data Mining: A Systematic Introduction to Concepts and Theory, Taylor & Francis Group.
- Valery A. Petrushin, Latifur Khan, (2007), Multimedia Data Mining and Knowledge Discovery, Springer.
- Adrian Rosebrock, (2017) Deep Learning for Computer Vision with Python, 1st edition, PylmageSearch.
- Rajalingappa Shanmugamani, (2018), Deep Learning for Computer Vision: Expert techniques to train advanced neural networks using Tensorflow and Keras, Packt.
- Uday Kamath, John Liu, James Whitake, (2019), Deep Learning for NLP and Speech Recognition,
   Springer.

#### Lectures





Aris Tiahvanto

Rarasmaya Indraswari

#### ES235922 - Topics in Business Process Management



#### SYLLABUS

## Topics in Business Process Management, 3 CREDITS MK ES235908 – Elective



The business process is the foundation of all information system applications. No information system can operate without having processes. Therefore, business process management becomes a vital aspect to ensure the effective and efficient execution of information systems. This course will guide participants in addressing the needs of business process management within organizations. To achieve this, the course material focuses on six phases in the business process lifecycle: process identification, process discovery, process analysis, process redesign, process implementation, process monitoring and evaluation, and how to manage business processes as a company capability. With an understanding of the business process lifecycle and the ability to manage business processes within organizations taught in this course, participants will be able to manage business processes at operational, tactical, and strategic levels.

Course Learning Outcomes	Graduate Learning Outcomes						
	#01	#02	#03	#04	#05	#06	
Identifying, classifying business processes, and developing a business process architecture within the organization	V			V	V	V	
Analyzing and redesigning business processes	V			V	V	٧	
Preparing the implementation of business processes within the organization	V			V	V	٧	
Evaluating business processes within the organization	V			V	V	V	

Managing business processes as an organizational capability	V		V	V	V

- Introduction to business process management; context of process identification; classification of business processes, business process architecture, modeling with BPMN.
- Qualitative analysis: Value-added analysis,
   Waste analysis, Stakeholder analysis, Root cause analysis. Quantitative analysis: Flow
   Analysis, Queueing Theory, M/M/1 and M/M/C
   queueing models, Limitations of queueing
   theory; Anatomy of process simulation, Inputs
   to process simulation, Simulation tools; process
   redesign with transactional and
   transformational approaches
- Process-aware Information systems, implementing processes with executable models, Enterprise Systems.
- Process monitoring context, process performance dashboards, process mining introduction, automated process discovery.
- Barriers to BPM success, Six success factors of BPM maturity, measuring process maturity and BPM maturity.

#### References





La Rosa, Jan Mendling, Hajo A. Reijers, (2021), Fundamental Manajemen

, (2018), Business process management : konsep dan implementasi, Andi.

#### Lecture



Mahendrawathi ER